# Attachment "A"

# The School Board of Sarasota County, Florida General Fund Projected Results of Operations for the 2016-2017 Fiscal Year Based upon Results of Operations through November 30, 2016

#### **Executive Summary**

The General Fund has been updated based upon the results of operations through November 30, 2016. Revenues have been adjusted for the third calculation of the Florida Education Finance Program. In the third calculation of the Florida Education Finance Program the estimated student FTE will be 94.70 student FTE below the original calculation. This has reduced the F.E.F.P allocation by \$350,257. The Florida School Recognition Program funds are less than the original estimate by \$736,612. These two adjustments are the majority of the \$1,554,805 in state revenues. Appropriations have been adjusted to reflect the negotiated salary settlement and the results of operations through December 31, 2016. In summary appropriations are estimated to come in below the original budget by approximately \$3.5 million. The projected ending Gross Fund Balance as of June 30, 2017 is estimated to increase by \$2,407,644 for a total Gross Fund Balance of \$61,285,439. The estimated June 30, 2017 unassigned fund balance is estimated to be \$40,626,356 or 9.62% of total appropriations. The original budget approved September 14, 2016, was to increase fund balance by \$543,746. The financial pages of the operating fund follow the table summary information below.

In the below tables are explanations of the changes from the original budget.

Estimated Revenue and transfers in changes	
Account Description	Amount of Increase (Decrease) from the Original Budget
Federal Direct Revenues – The decrease is based upon the notification that	(\$93,381)
Medicaid reimbursement revenues were overpaid in the prior 4 quarters.	
State Revenues – The majority of the decrease reflects the 3 <sup>rd</sup> calculation of	(\$1,554,805
the F.E.F.P. and a decrease in Florida School Recognition funds.	
Local Revenues – Until tax collections begin to be remitted by the tax	\$0
collector no changes are being made at this time.	
Net Decrease in Revenues	(\$1,648,186)
Transfers in from Capital – No changes are being made at this time.	\$0
Total Decrease in Revenues and Transfer in from Capital	(\$1,648,186)

#### **Estimated Revenue and transfers In Changes**

# The School Board of Sarasota County, Florida General Fund Projected Results of Operations for the 2016-2017 Fiscal Year Based upon Results of Operations through November 30, 2016 Estimated Appropriation Changes

Account Description	Amount of Increase (Decrease) from the Original Budget
Salaries – The decrease is related to what is being estimated for the	(\$3,387,934)
negotiated salary settlement, the number of unfilled positions is greater	
than estimated and bonus payments for the Florida School Recognition	
Program will be less.	
Employee Benefits – The majority of the decrease is related to the decrease	(\$512,152)
in salaries estimated to be paid through June 30, 2017.	
Purchased Services District – Based on results of operations through	\$696,280
November 30, 2016, it is estimated purchase services will increase above	
the original budget. The majority of the increase is in instructional software	
licensing and maintenance.	
Purchased Services Charter Schools – Charter school payments are below	(\$1,797,018)
the original amount budgeted. The charter school enrollment is 270	
students less than originally budgeted.	
Energy Services – Based on results of operations through November 30,	(\$357,086)
2016, it is estimated energy services will decrease below the original	
budget. This is a direct result of fuel prices continuing to decrease.	
Materials and Supplies – Based on results of operations through November	(\$91,049)
30, 2016, it is estimated the expenditures for consumable supplies will be	
less than originally budgeted.	
Capital Outlay – The majority of the increase is based upon using workforce	\$1,937,876
development funds to pay for the equipment and furniture for the new STC	
North Port. At the time of the original budget preparation it had not been	
determined how the furniture and equipment would be funded.	
Other Expenses – Based on results of operations through November 30,	\$0
2016, it is estimated expenses will be on target with the original budget.	
Transfers Out – No changes	\$0
Net Decrease in Appropriations by Object	(\$3,512,083)
Estimated Gross Fund Balance Changes Projected as of Jun	e 30, 2017
Account Description	Amount of Incrosco

Account Description Amount of I				
	(Decrease) from the			
	Original Budget			
Original Budgeted Ending Gross Fund Balance as of June 30, 2017, approved	\$59,421,542			
September 14, 2016				
Decrease in Estimated Revenues	(\$1,648,186)			
Add the Decrease in Estimated Appropriations for 2016-2017	\$3,512,083			
Estimated Ending Gross Fund Balance as of June 30, 2017	\$61,285,439			
Estimated Unassigned Fund Balance June 30, 2017	\$40,626,356			
Percentage of Unassigned Fund Balance to total Appropriations	9.62%			

# Comparative Statement Of Estimated Revenues, Appropriations, and Fund Balance for the Fiscal Years 2014-15 through 2016-17

# Based Upon Results of Operations through November 30, 2016

	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
	Actual	Actual	Original	Amended	Projected
Account Description			Budget	Budget	Actual
i	Revenues and T	ransfers In from			
Federal Direct	\$2,583,617	\$2,612,345	\$2,664,592	\$2,664,592	\$2,571,211
State	\$78,782,270	\$78,196,386	\$80,054,619	\$80,054,619	\$78,499,814
Local	\$295,585,087	\$317,131,855	\$323,189,314	\$323,189,314	\$323,189,314
Total Revenues	\$376,950,974	\$397,940,587	\$405,908,525	\$405,908,525	\$404,260,339
		Transfers In			
Property Insurance Millage transfer	\$2,894,960	\$2,320,807	\$2,571,523	\$2,571,523	\$2,571,523
Capital (P.E.C.O.maintenance)	\$730,373	\$777,187	\$1,156,515	\$1,156,515	\$1,156,515
Capital (Charter School)	\$1,997,191	\$1,402,267	\$1,770,013	\$1,770,013	\$1,770,013
Capital (Millage maintenance)	\$12,668,491	\$13,466,139	\$13,083,384	\$13,083,384	\$13,083,384
Capital (Millage equipment)	\$1,757,080	\$1,770,216	\$1,669,226	\$1,669,226	\$1,669,226
Total Transfers In	\$20,048,095	\$19,736,616	\$20,250,661	\$20,250,661	\$20,250,661
Total Revenues & Transfers In	\$396,999,069	\$417,677,203	\$426,159,186	\$426,159,186	\$424,511,000
	A	Appropriations			
Salaries	\$235,083,610	\$235,341,937	\$244,571,346	\$244,571,346	\$241,183,412
Employee Benefits	\$71,272,507	\$72,699,513	\$76,901,312	\$76,901,312	\$76,388,160
Purchased Services - District	\$23,280,797	\$22,757,840	\$23,584,966	\$23,584,966	\$24,281,246
	. , ,			. , ,	. , ,
Purchased Services - Charter schools	\$47,368,518	\$50,490,872	\$56,100,619	\$56,100,619	\$54,303,600
Energy Services	\$10,847,083	\$9,339,092	\$9,841,194	\$9,841,194	\$9,484,108
Materials and Supplies	\$12,029,699	\$9,426,938	\$10,971,956	\$10,971,956	\$10,880,907
Capital Outlay	\$1,752,300	\$2,064,978	\$2,106,275	\$2,106,275	\$4,044,151
Other Expenses	\$856,828	\$941,040	\$959,862	\$959,862	\$959,862
Transfers Out	\$550,279	\$577,910	\$577,910	\$577,910	\$577,910
Total Appropriations	\$403,041,620	\$403,640,120	\$425,615,440	\$425,615,440	\$422,103,357
Excess (Deficiency) of Revenues and					
Transfers Over Expenditures	(\$6,042,551)	\$14,037,083	\$543,747	\$543,747	\$2,407,644
		Fund Balance			
Beginning Gross Fund Balance	\$50,883,264	\$44,840,713	\$58,877,796	\$58,877,796	\$58,877,796
Ending Gross Fund Balance	\$44,840,713	\$58,877,796	\$59,421,542	\$59,421,542	\$61,285,439
	Composition o	f Ending Gross Fu	nd Balance		
Assigned for Encumbrances	\$1,084,179	\$2,850,559	\$2,850,559	\$2,850,559	\$2,850,559
Non Spendable - Inventory/Prepaid	\$184,511	\$5,764,339	\$5,764,339	\$5,764,339	\$5,764,339
Assigned for Categorical & Grant Carry	1 - /-	1-, - ,	1-, - ,		1-, - ,
forwards	\$2,783,813	\$3,401,083	\$3,401,083	\$3,401,083	\$3,401,083
Restricted for Work Force Development	\$5,125,575	\$6,276,988	\$6,276,988	\$6,276,988	\$4,176,988
Assigned School & Department Carry					
forwards	\$2,558,156	\$4,466,114	\$4,466,114	\$4,466,114	\$4,466,114
Unassigned by Board Policy 10% to 7.5%					
of Total Appropriations	\$33,104,479	\$36,118,713	\$36,662,459	\$36,662,459	\$40,626,356
Unassigned - Amount beyond assigned					
10%	<b>.</b>	<b>1</b>	4	4	4
Total Ending Gross Fund Balance	\$44,840,713	\$58,877,796	\$59,421,542	\$59,421,542	\$61,285,439

#### Comparative Statement of Revenues for the Fiscal Years 2014-2015 through 2016-2017 Based Upon Results of Operations through November 30, 2016

	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
	Actual	Actual	Original	Amended	Projected
Account Description			Budget	Budget	Actual
	I	Federal Direct			
ROTC / PELL / SEOG	\$349,752	\$393,575	\$401,446	\$401,446	\$401,446
Medicaid Reimbursement	\$2,233,865	\$2,218,770	\$2,263,146	\$2,263,146	\$2,169,765
Total Federal Direct	\$2,583,617	\$2,612,345	\$2,664,592	\$2,664,592	\$2,571,211
		State			
Florida Ed. Finance Program	\$1,091,678	(\$1,383,023)	\$882,687	\$882,687	\$233,407
Florida Ed. Finance Program audit					
reduction from 2008-2009 and 2010-					
2011.	\$0				
ESE Scholarships	(\$2,737,470)	(\$2,969,273)	(\$3,028,659)	(\$3,028,659)	(\$3,114,566)
Best and Brightest Scholorship		\$1,362,285		\$0	\$0
Work Force Development	\$7,498,320	\$7,363,187	\$7,147,469	\$7,147,469	\$7,147,469
Adults with Disabilities	\$435,808	\$0		\$0	\$0
Ed. Enhancement / Lottery	\$153,943			\$0	\$0
CO&DS Withheld for Admin	\$27,292	\$27,105	\$27,105	\$27,105	\$27,105
Race Track Funds	\$446,500	\$446,500	\$446,500	\$446,500	\$446,500
Class Size Reduction	\$46,984,541	\$47,243,753	\$47,968,961	\$47,968,961	\$47,820,692
Instructional Materials	\$3,464,777	\$3,549,525	\$3,588,430	\$3,588,430	\$3,552,534
State License Tax	\$245,898	\$246,278	\$246,278	\$246,278	\$246,278
Transportation	\$5,826,209	\$6,226,814	\$6,297,121	\$6,297,121	\$6,449,886
Safe Schools	\$1,003,819	\$959,475	\$959,228	\$959,228	\$959,219
Supplemental Academic Instruction	\$8,387,902	\$8,615,669	\$8,741,111	\$8,741,111	\$8,686,853
Reading Instruction	\$1,991,014	\$2,006,075	\$2,008,701	\$2,008,701	\$2,011,381
Teachers Lead Program	\$695,795	\$702,713	\$694,084	\$694,084	\$694,084
Florida School Recognition Program	\$2,390,950	\$2,734,660	\$2,734,660	\$2,734,660	\$1,998,048
Digital Classrooms	\$583,371	\$890,400	\$1,166,700	\$1,166,700	\$1,166,681
Other Miscellaneous State	\$291,923	\$174,243	\$174,243	\$174,243	\$174,243
Total State	\$78,782,270	\$78,196,386	\$80,054,619	\$80,054,619	\$78,499,814
	-	Local			
District School Tax (Required Local Effort)	\$205,476,788	\$220,226,949	\$220,320,449	\$220,320,449	\$220,320,449
District School Tax (Discretionary)	\$33,936,109	\$36,484,996	\$39,378,661	\$39,378,661	\$39,378,661
Voted School Tax	\$45,369,130	\$48,776,733	\$52,645,268	\$52,645,268	\$52,645,268
Course Fees	\$1,764,285	\$2,403,304	\$2,403,304	\$2,403,304	\$2,403,304
Childcare Fees	\$1,836,737	\$1,890,342	\$1,890,342	\$1,890,342	\$1,890,342
Rent	\$287,382	\$334,544	\$334,544	\$334,544	\$334,544
Interest	\$221,377	\$494,629	\$494,629	\$494,629	\$494,629
Food Service Indirect Cost	\$391,815	\$392,348	\$392,348	\$392,348	\$392,348
Federal Indirect Cost	\$757,964	\$806,389	\$806,389	\$806,389	\$806,389
Other Misc. Sources	\$5,543,500	\$5,321,621	\$4,523,380	\$4,523,380	\$4,523,380
Total Local	\$295,585,087	\$317,131,855	\$323,189,314	\$323,189,314	\$323,189,314
Total Revenues	\$376,950,974	\$397,940,586	\$405,908,525	\$405,908,525	\$404,260,339

### **Comparison of Positions**

### 2014-2015 through 2016-2017

# Based Upon Results of Operations through November 30, 2016

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	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
	Actual	Actual	Original	Amended	Actual
Classification	Filled	Filled	Budget	Budget	Filled
	Instr	uctional Personn	el		
The Florida Legislature has defined Ir	structional Perso	onnel as "any staf	f member whose	function includes	the provision of
direct instructional services to stud	lents. This also in	cludes personnel	whose functions	provide support i	in the learning
	pro	cess of students.	I		
Teachers	2,386.4	2,421.2	2,529.2	2,522.3	2,460.9
Teacher Aides & Para Aides	530.7	542.4	572.6	570.6	539.9
Guidance Counselors & Behavior					
Specialists	99.7	102.4	110.8	109.3	105.7
Psychologists and Social Workers	25.2	29.6	30.2	30.2	30.2
Total Instructional Personnel	3,041.9	3,095.6	3,242.8	3,232.4	3,136.6
	Educatio	nal Support Pers	onnel		
The Florida Legislature has define				hose job function	s are neither
administrative no				-	
Managers / Supv. / Specialists	117.3	115.1	122.5	122.8	119.3
Bus Aides	56.0	54.0	58.0	58.0	55.0
Bus Drivers	242.0	236.5	269.0	268.5	228.0
Custodians	254.6	265.6	324.6	324.6	236.6
Data Processing Pers.	87.2	92.2	95.2	96.2	92.2
District & School Secretarial	297.3	305.1	313.7	307.1	303.1
Maint. /Mechanics/Delivery	151.1	152.1	162.1	163.5	151.0
Total Educational Support Pers.	1,205.5	1,220.6	1,345.1	1,340.7	1,185.2
		nistrative Person		, , , , , , , , , , , , , , , , , , ,	
The Florida Legislature has defined A				onsible for manag	ement functions
such as the development of po				-	
School Board Members	5.0	5.0	5.0	5.0	5.0
Superintendent	1.0	1.0	1.0	1.0	1.0
Assistant Principals	48.0	52.0	54.0	54.0	54.0
Associate Superintendents	2.0	2.0	2.0	2.0	2.0
Directors & Executive Directors	16.4	15.4	15.4	15.4	15.4
Principals	39.0	39.0	39.0	39.0	39.0
Total Administrative Pers.	111.4	114.4	116.4	116.4	116.4
Grand Total	4,358.9	4,430.6	4,704.2	4,689.5	4,438.3
	,	,	,	,	,
50,000 39,560 37,926	27.426				
40,000	37,436 36,470	36,063 35	,567 36,115	36,221 36,439	\$36,628
30,000					
20,000					
5 107 / 0/1	4,653 4,630	4,535 4,	528 4,563	4,612 4,694	4,704
10,000		,			
0 2007-08 2008-09	2009-10 2010-11	2011-12 201	.2-13 2013-14	2014-15 2015-1	6 2016-17 Est.

---- District School Student Enrollment ----- General Fund Budgeted Staff

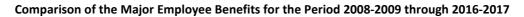
### **Comparison of Salaries**

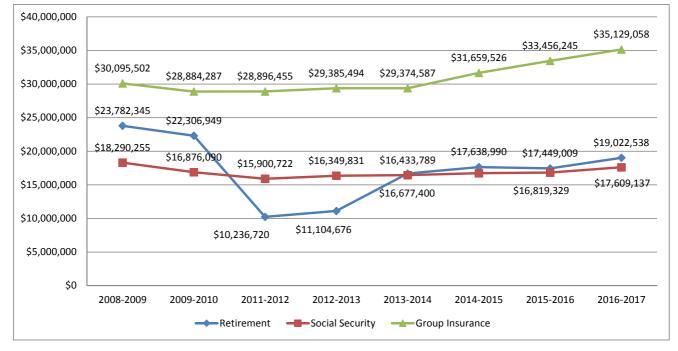
### 2014-2015 through 2016-2017 Based Upon Results of Operations through November 30, 2016

-	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
	Actual	Actual	Original	Amended	Projected
Classification			Budget	Budget	Actual
	Instr	uctional Personne	el		
The Florida Legislature has defined I	nstructional Perso	nnol as "any staff	member whose	function includes	the provision of
_					-
direct instructional services to stu				provide support i	in the learning
		cess of students."			
Teachers	\$137,389,696	\$136,378,810	\$141,698,189	\$141,698,189	\$141,869,891
Teacher Aides & Para Aides	\$11,640,946	\$11,559,684	\$12,069,032	\$12,069,032	\$11,936,126
Guidance Counselors	\$5,893,749	\$5,869,144	\$6,384,662	\$6,384,662	\$6,290,259
Psychologists and Social Workers	\$1,972,332	\$2,066,740	\$2,118,408	\$2,118,408	\$2,190,716
After School Childcare Staff	\$1,012,354	\$961,502	\$1,034,961	\$1,034,961	\$1,071,249
Part Time Adult Teaching Staff	\$1,482,340	\$1,478,927	\$1,591,917	\$1,591,917	\$1,481,320
Extra Duty Days	\$655,045	\$546,548	\$618,410	\$618,410	\$671,803
Longevity (Classified & Instructional)	\$7,926,975	\$7,390,823	\$7,316,915	\$7,316,915	\$7,235,152
Substitutes-Classified	\$3,037,784	\$2,874,977	\$3,194,625	\$3,194,625	\$3,525,500
Supplements	\$2,636,484	\$2,651,437	\$2,757,495	\$2,757,495	\$2,825,550
Temporary/P.T.Hourly	\$940,278	\$1,194,197	\$1,335,434	\$1,335,434	\$1,382,790
Terminal Leave Pay	\$3,764,829	\$4,210,312	\$4,315,570	\$4,315,570	\$2,853,875
	¢2,000,050	\$3,397,019	\$3,484,660	\$3,484,660	\$2,125,644
One Time Payments	\$2,090,850	JJ,JJ7,015	<i>40,101,000</i>		
Total Instructional Personnel	\$180,443,662 Educatio	\$180,580,120 nal Support Perso	\$187,920,277 onnel	\$187,920,277	\$185,459,876 s are neither
Total Instructional Personnel The Florida Legislature has defin	\$180,443,662 Educatio	\$180,580,120 nal Support Persc pport Employees	\$187,920,277 onnel as "employees w	\$187,920,277 hose job function	
Total Instructional Personnel The Florida Legislature has defin	\$180,443,662 Educatio ed Educational Su	\$180,580,120 nal Support Persc pport Employees	\$187,920,277 onnel as "employees w	\$187,920,277 hose job function	
Total Instructional Personnel The Florida Legislature has defin administrative no	\$180,443,662 Educatio ed Educational Su pr instructional, ye	\$180,580,120 nal Support Perso pport Employees t whose work sup	\$187,920,277 onnel as "employees w oports the educat	\$187,920,277 hose job function ional process."	s are neither
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists	\$180,443,662 Educatio ed Educational Sup or instructional, ye \$7,024,987	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668	\$187,920,277 hose job function ional process." \$7,779,395 \$942,380 \$5,313,668	s are neither \$7,661,400
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides	\$180,443,662 Educatio ed Educational Super instructional, ye \$7,024,987 \$885,728	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527	s are neither \$7,661,400 \$865,690
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers	\$180,443,662 Educatio ed Educational Su or instructional, ye \$7,024,987 \$885,728 \$5,295,038	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668	\$187,920,277 hose job function ional process." \$7,779,395 \$942,380 \$5,313,668	s are neither \$7,661,400 \$865,690 \$4,953,684
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians	\$180,443,662 Educatio ed Educational Su pr instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers.	\$180,443,662 Educatio ed Educational Sup pr instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278	\$187,920,277 hose job function ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial	\$180,443,662 Educatio ed Educational Sup or instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728	\$187,920,277 hose job function ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days	\$180,443,662 Educatio ed Educational Sup or instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702	\$187,920,277 hose job function ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity	\$180,443,662 Educatio ed Educational Su or instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery	\$180,443,662 Educatio ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers.	\$180,443,662 Educational Superinstructional, yet \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Admin	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 histrative Personn	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 mel	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944
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Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined such as the development of po School Board Members Superintendent	\$180,443,662 Education ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Administrative per blicies and implem \$193,795 \$216,202	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 mistrative Personner rsonnel as "those entation of those \$194,170 \$221,644	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 mel employees respo policies through \$194,170 \$227,185	\$187,920,277 hose job function: ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel."
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined such as the development of po School Board Members Superintendent Assistant Principals	\$180,443,662 Education ed Educational Sup or instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Administrative per blicies and implem \$193,795 \$216,202 \$4,420,465	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 mistrative Personnel sonnel as "those entation of those \$194,170 \$221,644 \$4,672,997	\$187,920,277 onnel as "employees w oports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 nel employees respo policies through \$194,170 \$227,185 \$4,789,822	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185 \$4,789,822	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel." \$197,628 \$243,249 \$5,062,289
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined such as the development of po School Board Members Superintendent Assistant Principals Asst Superintendents	\$180,443,662 Education ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Administrative per blicies and implem \$193,795 \$216,202 \$4,420,465 \$340,645	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 histrative Personnel rsonnel as "those entation of those \$194,170 \$221,644 \$4,672,997 \$340,645	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 nel employees respo policies through \$194,170 \$227,185 \$4,789,822 \$349,161	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185 \$4,789,822 \$349,161	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel." \$197,628 \$243,249 \$5,062,289 \$366,523
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined such as the development of po School Board Members Superintendent Assistant Principals Asst Superintendents Directors & Executive Directors	\$180,443,662 Education ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Administrative per blicies and implem \$193,795 \$216,202 \$4,420,465 \$340,645 \$1,780,416	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 histrative Personn rsonnel as "those entation of those \$194,170 \$221,644 \$4,672,997 \$340,645 \$1,609,652	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 mel employees respond policies through \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel." \$197,628 \$243,249 \$5,062,289 \$366,523 \$1,757,047
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined such as the development of po School Board Members Superintendent Assistant Principals Asst Superintendents Directors & Executive Directors Principals	\$180,443,662 Education ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Admin Administrative per blicies and implem \$193,795 \$216,202 \$4,420,465 \$340,645 \$1,780,416 \$4,415,358	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 mistrative Personne rsonnel as "those entation of those \$194,170 \$221,644 \$4,672,997 \$340,645 \$1,609,652 \$4,670,997	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 mel employees respond policies through \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738 \$4,798,133	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738 \$4,798,133	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel." \$197,628 \$243,249 \$5,062,289 \$366,523 \$1,757,047 \$4,633,856
Total Instructional Personnel The Florida Legislature has defin administrative no Coord./Managers/Supv./Specialists Bus Aides Bus Drivers Custodians Data Processing Pers. District & School Secretarial Extra Duty Days Longevity Maint. /Mechanics/Delivery Total Educational Support Pers. The Florida Legislature has defined a such as the development of po School Board Members Superintendent Assistant Principals Asst Superintendents Directors & Executive Directors	\$180,443,662 Education ed Educational Sup r instructional, ye \$7,024,987 \$885,728 \$5,295,038 \$7,740,240 \$3,840,947 \$9,569,976 \$66,929 \$2,412,351 \$6,436,871 \$43,273,067 Administrative per blicies and implem \$193,795 \$216,202 \$4,420,465 \$340,645 \$1,780,416	\$180,580,120 nal Support Perso pport Employees t whose work sup \$7,115,494 \$910,512 \$5,124,436 \$7,708,722 \$3,814,843 \$9,442,430 \$132,573 \$2,350,768 \$6,451,934 \$43,051,712 histrative Personn rsonnel as "those entation of those \$194,170 \$221,644 \$4,672,997 \$340,645 \$1,609,652	\$187,920,277 onnel as "employees w ports the educat \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 mel employees respond policies through \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738	\$187,920,277 hose job functions ional process." \$7,779,395 \$942,380 \$5,313,668 \$7,978,527 \$3,990,278 \$9,816,728 \$142,702 \$2,384,384 \$6,265,799 \$44,613,861 onsible for manage the direction of p \$194,170 \$227,185 \$4,789,822 \$349,161 \$1,678,738	s are neither \$7,661,400 \$865,690 \$4,953,684 \$7,622,651 \$3,912,824 \$9,302,298 \$140,331 \$2,294,227 \$6,709,840 \$43,462,944 ement functions ersonnel." \$197,628 \$243,249 \$5,062,289 \$366,523 \$1,757,047

## Comparative Statement of Employee Benefits 2014-2015 through 2016-2017 Based Upon Results of Operations through November 30, 2016

	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
	Actual	Actual	Original	Amended	Projected
Employee Benefit Detail			Budget	Budget	Actual
Retirement	\$17,638,990	\$17,449,009	\$19,022,538	\$19,022,538	\$18,347,740
Social Security	\$16,723,043	\$16,819,329	\$17,609,137	\$17,609,137	\$17,779,258
Group Insurance	\$31,659,526	\$33,456,245	\$35,129,058	\$35,129,058	\$35,129,058
Cafeteria Plan, Group Life, Disability					
Dental/Vision Insurance	\$2,049,646	\$1,882,431	\$1,920,080	\$1,920,080	\$1,920,080
Employee Assistance Programs including					
unemployment compensation	\$348,019	\$284,668	\$290,361	\$290,361	\$290,110
Early Retirement Plan Insurance	\$517,907	\$489,318	\$484,425	\$484,425	\$465,042
Workers Compensation	\$2,335,376	\$2,318,513	\$2,445,712	\$2,445,712	\$2,456,872
Total	\$71,272,507	\$72,699,513	\$76,901,312	\$76,901,312	\$76,388,160





# Comparative Statement of Appropriations by Object, For the Fiscal Years 2014-15 through 2016-17 Based Upon Results of Operations through November 30, 2016

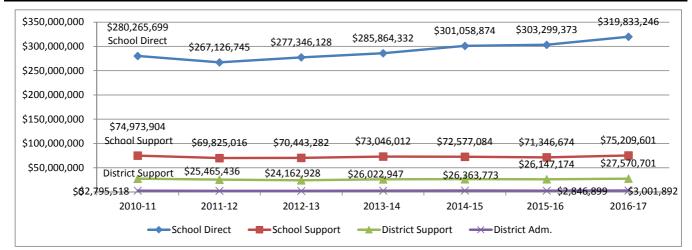
Appropriations by Object	2014-2015 Actual	2015-2016 Actual	2016-2017 Original Budget	2016-2017 Amended Budget	2016-2017 Projected Actual
	Pu	rchased Services	0	5	
Professional Services	\$4,163,583	\$3,403,074	\$3,843,105	\$3,843,105	\$3,843,105
Charter School Payments	\$47,368,518	\$50,490,872	\$56,100,619	\$56,100,619	\$54,303,600
Second Chance School Payments	\$1,039,119	\$1,065,916	\$1,087,234	\$1,087,234	\$1,099,720
Virtual School Payments	\$133,570	\$40,634	\$41,447	\$41,447	\$41,447
Physical Exams	\$22,586	\$20,666	\$21,079	\$21,079	\$21,079
Insurance Premiums	\$3,212,804	\$2,670,111	\$2,723,513	\$2,723,513	\$2,723,513
Legal Services	\$365,052	\$362,212	\$369,456	\$369,456	\$366,305
In County Travel	\$181,821	\$188,923	\$192,701	\$192,701	\$177,965
Out of County Travel	\$324,243	\$488,369	\$498,136	\$498,136	\$411,838
Repairs And Maintenance	\$3,725,346	\$3,945,089	\$4,023,991	\$4,023,991	\$4,260,744
Rentals and Software Licensing	\$4,448,681	\$4,799,792	\$4,895,788	\$4,895,788	\$5,295,843
Postage	\$251,105	\$175,720	\$179,234	\$179,234	\$179,234
Telephone	\$492,443	\$449,782	\$458,778	\$458,778	\$458,778
Cell Phones	\$148,913	\$123,784	\$126,260	\$126,260	\$126,260
	. ,	. ,	. ,	. ,	. ,
Fiber Optic Lines / Technology Hosting	\$883,367	\$945,443	\$964,352	\$964,352	\$964,352
Utilities - Water/Sewer	\$1,224,367	\$1,208,076	\$1,232,238	\$1,232,238	\$1,368,172
Utilities - Garbage	\$334,033	\$362,311	\$369,557	\$369,557	\$384,793
Other Purchased Services	\$2,329,764	\$2,507,938	\$2,558,097	\$2,558,097	\$2,558,097
Total Purchased Services	\$70,649,315	\$73,248,712	\$79,685,585	\$79,685,585	\$78,584,847
	. , ,	Energy Services	. , ,	. , ,	. , ,
Natural & Bottled Gas	\$60,197	\$61,687	\$62,921	\$62,921	\$56,771
Electric	\$7,960,474	\$7,418,214	\$7,863,306	\$7,863,306	\$7,638,057
Gasoline /Diesel Fuel	\$2,826,412	\$1,859,191	\$1,914,967	\$1,914,967	\$1,789,281
Total Energy Services	\$10,847,083	\$9,339,092	\$9,841,194	\$9,841,194	\$9,484,108
		erials and Supplie		. , ,	. , ,
Consumable Supplies	\$6,488,531	\$6,526,955	\$6,657,495	\$6,657,495	\$6,496,185
State Textbooks	\$4,320,647	\$1,623,929	\$3,012,886	\$3,012,886	\$2,968,422
Discretionary Instr. Materials	\$706,372	\$767,919	\$783,277	\$783,277	\$827,741
Periodicals & Newspapers	\$65,096	\$63,362	\$64,629	\$64,629	\$62,158
Oil & Grease	\$54,705	\$52,441	\$53,490	\$53,490	\$43,665
Repair Parts/Tires & Tubes	\$386,962	\$384,005	\$391,685	\$391,685	\$474,242
Other Materials & Supplies	\$7,386	\$8,327	\$8,494	\$8,494	\$8,494
Total Materials & Supplies	\$12,029,699	\$9,426,938	\$10,971,956	\$10,971,956	\$10,880,907
		Capital Outlay			
New Library Books	\$106,205	\$79,730	\$81,325	\$81,325	\$79,853
Audio Visual - Not Capitalized	\$4,984	\$12,847	\$13,104	\$13,104	\$13,104
Buildings & Fixed Equipment	. ,	\$3,500	\$3,570	\$3,570	\$3,570
Equipment & Furniture	\$935,362	\$1,333,824	\$1,360,497	\$1,360,497	\$2,758,129
Computers / Technology Tools	\$391,100	\$359,006	\$366,186	\$366,186	\$1,033,435
Remodeling & Renovations	\$274,742	\$256,478	\$261,608	\$261,608	\$113,218
Software -Not Capitalized	\$39,907	\$19,593	\$19,985	\$19,985	\$42,843
Total Capital Outlay	\$1,752,300	\$2,064,978	\$2,106,275	\$2,106,275	\$4,044,151
		Other Expenses	· 1	· .	•
Dues and Fees	\$806,346	\$905,378	\$923,487	\$923,487	\$923,487
Judgments	\$2,500	\$0 \$0	\$0	\$0	\$0 <u>\$525,487</u> \$0
Miscellaneous Expense	\$40,889	\$31,792	\$32,428	\$32,428	\$32,428
Field Trips	\$7,093	\$3,870	\$3,947	\$3,947	\$3,947
Total Other Expenses	\$856,828	\$941,040	\$959,862	\$959,862	\$959,862
Total Appropriations by Object	\$96,135,225	\$95,020,760	\$103,564,871	\$103,564,871	\$103,953,875

#### **Comparative Statement of Appropriations by Function**

### 2014-2015 through 2016-2017

#### Based Upon Results of Operations through November 30, 2016

	2014-2015 Actual	2015-2016 Actual	2016-2017 Original	2016-2017 Amended	2016-2017 Projected
Appropriations by Function	Actual	Actual	Budget	Budget	Actual
Instruction	\$265,724,056	\$269,160,114	\$283,813,959	\$283,813,959	\$282,212,486
Pupil Personnel Services	\$22,451,694	\$22,581,575	\$23,810,980	\$23,810,980	\$24,111,898
Instructional Media Services	\$6,804,492	\$4,520,573	\$4,788,075	\$4,788,075	\$2,887,191
Instruction and Curriculum Dev	\$2,738,523	\$2,846,537	\$3,001,511	\$3,001,511	\$2,999,492
Instructional Staff Training	\$1,033,501	\$751,884	\$792,819	\$792 <i>,</i> 819	\$905,046
Instruction Related Technology	\$3,229,764	\$4,469,036	\$4,712,343	\$4,712,343	\$5,543,650
Board of Education	\$755,594	\$583,368	\$615,128	\$615,128	\$614,306
Legal Services	\$355,570	\$362,211	\$381,931	\$381,931	\$366,305
General Administration	\$1,930,725	\$1,901,320	\$2,004,833	\$2,004,833	\$2,004,833
School Administration	\$18,029,340	\$18,107,395	\$19,093,213	\$19,093,213	\$19,015,420
Facilities Acquisition & Construction	\$43,531	\$38,960	\$41,081	\$41,081	\$60,602
Fiscal Services	\$2,011,106	\$1,991,920	\$2,100,366	\$2,100,366	\$2,161,395
Food Services	\$45,997	\$51,209	\$53,997	\$53,997	\$38,976
Central Services	\$5,916,767	\$5,645,247	\$5,952,590	\$5,952,590	\$5,772,457
Pupil Transportation	\$16,181,013	\$15,502,233	\$16,346,219	\$16,346,219	\$15,221,409
Operation of Plant	\$33,998,431	\$33,509,506	\$35,343,933	\$35,343,933	\$35,103,145
Maintenance of Plant	\$14,392,723	\$14,813,050	\$15,619,515	\$15,619,515	\$16,806,244
Administrative Technology Services	\$3,999,646	\$3,657,997	\$3,857,149	\$3,857,149	\$2,924,803
Community Services	\$2,848,868	\$2,568,075	\$2,707,888	\$2,707,888	\$2,775,788
Transfers to Other Funds	\$550,279	\$577,910	\$577,910	\$577,910	\$577,910
Total	\$403,041,620	\$403,640,120	\$425,615,440	\$425,615,440	\$422,103,357



Definitions of Graph Categories
School Direct costs are a compilation of the functions: Instruction, Pupil Personnel Services, Instructional Media Services, Instructional
Technology Services, and Community Services
School Support costs are a compilation of the functions: Instruction and Curriculum Development, Instructional Staff Training, School
Administration, Transportation, Operation of Plant, Food Service and Transfers to other funds.
District Support Services are a compilation of the functions: Administrative Technology Services, Fiscal Services, Central Services, and
Maintenance of Plant.
District Administration Services are a compilation of the functions: Board of Education, Legal Services, and General Administration.